



Strategic Plan 2026-2030

Introduction

The National Centre for Vocational Education Research (NCVER) plays a central role in Australia's skills and training system.

As the custodian of the national vocational education and training (VET) data collections and a leading provider of research and analysis, we deliver trusted evidence to inform decisions that strengthen skills, employment and productivity outcomes.

We support our Members, the Commonwealth, state and territory Skills Ministers, as stewards of the VET system with impartial and high-quality evidence.

Our evidence supports every stakeholder in the VET system, including around 4,000 registered training providers, over 250,000 businesses across every industry, and more than five million students every year.

Through our [Statement of Intent](#), we have committed to:

- deliver data and insights that are timely, robust and engaging,
- support the shared [priorities](#) and [plans](#) of Skills Ministers, and
- adapt to the changing needs of the sector and users.

This Strategic Plan reflects NCVER's continuing renewal and the evolution of our role. It focuses our efforts on producing data and insights that nobody else can, while modernising our systems, strengthening our people and processes, and ensuring our products are responsive to the needs of governments, providers, industry and the community.

Our goal is important: to provide the evidence that makes sure Australia's VET system is understood, trusted and continually improving.

Strategy

Our vision

To be Australia's trusted custodian of VET data and insights, empowering better decisions and outcomes through evidence.

Our mission

We deliver trusted data and insights that help Australia's VET system work better for people, businesses and communities.

Our values

Our values express how we work together and with others to deliver trusted evidence that strengthens Australia's VET system.

They are the foundation of our culture and the guide for every decision we make.



Trusted

We act with integrity, impartiality and authority, earning confidence in our evidence and our people.



Connected

We work together and with others to understand needs and deliver shared value.



Responsive

We listen, adapt and deliver in ways that meet the needs of our owners and stakeholders.



Insightful

We use curiosity, evidence and analysis to explore new possibilities and improve what we do.

Together, these values define how we deliver evidence on VET that nobody else can.

Our strategic objectives



Insightful products

Deliver timely, robust and engaging products that users value and use.



Enabling systems

Build secure, efficient and modern systems that empower our people, strengthen products and drive innovation.



Connected practices

Design collaborative, adaptive and sustainable practices that build trust, deliver value for money and enable continuous improvement.



Empowering people

Grow skilled, engaged and participative teams that achieve together.

Our strategic goals

1. INSIGHTFUL PRODUCTS	2. ENABLING SYSTEMS	3. CONNECTED PRACTICES	4. EMPOWERING PEOPLE
<p>1.1 Timely: Modernise data collection and apply better technologies to accelerate insights.</p>	<p>2.1 Secure: Ensure data security, sovereignty, and privacy at the highest standards.</p>	<p>3.1 Collaborative: Proactively work across public sector agencies, industry and regulators to achieve shared outcomes and support the sector.</p>	<p>4.1 Skilled: Build a workforce with the capabilities and agility to deliver excellence.</p>
<p>1.2 Robust: Apply contemporary, advanced analytical methods, tools, models and frameworks as the foundation for our insights.</p>	<p>2.2 Efficient: Simplify and re-engineer our systems for efficiency, quality, and innovation.</p>	<p>3.2 Adaptive: Embrace a cycle of continuous improvement, refining products and services to meet evolving priorities and feedback.</p>	<p>4.2 Engaged: Foster a culture that gets the best from every person and every team.</p>
<p>1.3 Engaging: Create contextualised and relevant insights that connect with user needs and deliver clear value.</p>	<p>2.3 Modern: Deploy technologies that enable transformation and prepare us for future needs.</p>	<p>3.3 Sustainable: Apply best practice, responsible and sustainable financial, governance, risk and project management practices, while working closely with our Members to ensure long term viability.</p>	<p>4.3 Participative: Expand opportunities for staff to contribute to decisions and drive improvement.</p>

What success looks like

This Strategic Plan sets out how NCVET will deliver on our mission to provide trusted data and insights that help Australia's VET system work better for people, businesses and communities.

Our success will be measured not only by what we produce, but by how our evidence is used in policy, planning and practice to strengthen skills and outcomes across the nation.

Over the next 5 years, guided by the expectations of our Members and partners, we will translate this strategy into tangible progress and lasting impact.

In 5 years, NCVET will have:

1. Transformed and streamlined VET data collection and reporting, making high-quality evidence more accessible, widely used and impactful.
2. Demonstrated the value of VET data in shaping Australia's skills and workforce planning, strengthening our relationships, reputation and influence across the system.
3. Delivered innovative, trusted and valued products and services that support Members and users across the VET system.
4. Realised efficiencies in operations and improved systems and processes to optimise resource allocation and expenditure.
5. Built a skilled, engaged and participative workforce supported by strong governance, modern technology and seamless enabling services, delivering value to users.

Sustaining renewal

Achieving these outcomes will achieve enduring value for our Members and users.

We will continue to evolve as a trusted national institution, responsive to our Members, engaged with the VET community, and committed to evidence that improves the VET system.

Through our people, partnerships and products, NCVET will remain the organisation that provides evidence on VET that nobody else can.